

# Advanced Management Program

---



## Options for Physical Security For CONUS Navy Installations

Team 3: The Four Horsemen

12 Mar 04

Chris Bower

Pat Shields

Swede Olson

Mike Ladner

# Agenda

---

- ◆ Introduction/Environment
- ◆ Assumptions
- ◆ Factors
- ◆ Proposals
- ◆ Implementation Strategy
- ◆ Summary

# Introduction/Environment

---

**Challenge = What factors need to be considered to provide cost effective base physical security while maximizing active duty available to “tip of the spear” missions**

- 14,700 military, DoD GS and contractor personnel worldwide
- Military Security community has expanded from 4,482 (2001) to 10,367 (2004) – now third largest community in the Navy
- AT Budget alone over \$16.2B for USN over FYDP

# Security Functions

---

A Sample of functions includes...

- ◆ Roving Patrols
- ◆ Gate Guards
- ◆ Vehicle Inspection
- ◆ Pass and ID
- ◆ Quick Response Force
- ◆ Auxiliary Security Force
- ◆ Law Enforcement / Traffic Control

# Assumptions

---

- ◆ Legislation will change or will be waived
- ◆ Future BRAC decisions are unknown
- ◆ Address CONUS installations only
- ◆ Impact of technology solutions on manpower requirements is unknown

# Factors

---

- ◆ Cost, Reliability, Availability, Legislative Requirements
- ◆ Impact on force structure
- ◆ Can we save money and maintain capability?
- ◆ Respond to changing threat conditions and provide flexibility to regional and installation commanders
- ◆ Surge capability
- ◆ If outsourced - contracting challenge(s)

# Proposals

---

- ◆ Increase Military Personnel
- ◆ Increase Civil Service (GS) resources
- ◆ Contractor (Outsource)
- ◆ Reservists
- ◆ Retirees
- ◆ ROTC/USNA



# Long Term Future Options

---

- ◆ Civic Duty Requirement
- ◆ Joint Security Command
- ◆ Cooperative Agreement with Civil Authorities



# Implementation Strategy

---

- ◆ Policy management
- ◆ Risk Assessment by function/geographic region
- ◆ Assessment of assets to be protected
- ◆ Operational Risk Management
- ◆ Manpower management
- ◆ Technology integration
- ◆ Best Business Practice(s)
- ◆ Integration with other activities

# Summary

---

- ◆ Solution may be combination which must address a myriad of factors
  - e.g. evolving security technology combined with unarmed contract personnel with armed over-watches (vehicle control, ID inspection)
- ◆ Implement by regions

**Hard to identify one size fits all solution**

# Back Up

---



# Current Legislation

---

- ◆ 10 US Code 2465 prohibits “contracts for performance of firefighting or security guard functions” (w/ grandfather clause)
- ◆ PL 107-56 allows contracting to local, state govts during Operation Enduring Freedom plus 6 months
- ◆ PL 107-314 expands exemption to including contracting above the pre 9/11 baseline (expires 2007)

# Summary

---

- ◆ Many functions executed by active duty and federal security can be contracted out once legislative change occurs
  - Reduces hiring, training, retaining from govt
  - Provides greater flexibility to installation commanders to tailor base requirements